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Navy Capt. Anthony T. Calandra, Joint Base Anacostia-Bolling commander and Veronica Reese, JBAB Army & Air Force Exchange Service store manager, present a 2000 dollar U.S. Savings Bond to Drew Koike AAFES "You Made the Grade" third place winner, July 20, at the Base Exchange. Koike is the son of Marine Master Sgt. Jason Leinen and Niyuki Koike.

# JBAB student rewarded, takes home AAFES third place prize worldwide

BY SENIOR AIRMAN STEELE C. G. BRITTON JOINT BASE ANACOSTIA-BOLLING PUBLIC AFFAIRS

A local student living on Joint Base Anacostia-Bolling received a 2000 dollar U.S. Savings Bond from the Army & Air Force Exchange Service for excelling in school recently. Drew Koike, son of Marine Master Sgt. Jason Leinen and Niyuki Koike took home the third place prize in the worldwide based program.

Now in its tenth year, the "You Made the Grade" program recognizes students

who achieve a "B" average or better with a benefits-filled booklet. Offers include a free Burger King kids meal, Subway 6-inch combo, video rental and \$2 off any new release DVD at the Power Zone, to name a few.

Students who make the grade can also register for a drawing to win a savings bond worth up to \$5,000 by filling out and mailing an included entry form.

"It's simple; learning pays," said Nildy Eiley, JBAB AAFES general manager. "Promoting the benefits of a good education is what makes this program so important to us and the community we serve. This effort represents an investment in our nation's future."

Navy Capt. Anthony T. Calandra JBAB commander and Ms. Veronica Reese, JBAB AAFES store manager presented the savings bond to Koike and his parents at the the front of the main exchange on base and shared their appreciation for his commitment to school as well as his future. This is the second time Koike has received recognition from the "You Made the Grade" pro-

gram after winning the firstplace prize of a 5000 dollar U.S. Saving Bong last year.

To receive the "You Made the Grade" booklet, students may simply present a valid military ID card and proof of an overall "B" or better average to their local base ex-Students change. may receive one coupon package for every qualifying report card, four times a year, but may enter the savings bond drawing only once per calendar year. (Contributions were made to this story by Army & Air Force Exchange Service **Public Affairs)** 

# Leckie Elementary principal visits JBAB

SENIOR AIRMAN SUSAN MORENO JOINT BASE ANACOSTIA-BOLLING PUBLIC AFFAIRS

Leckie Elementary School Principal Jermall Wright met with parents of current and prospective students for the second time in as many months for an informal question-and-answer session June 21 at the Stewart Theater.

Wright was accompanied by the Leckie Parent Teacher Association Membership Chair and Secretary, Andrea Godbey.

"Leckie is the third school I have been principal of and it has been one of the most enjoyable experiences of my career," Wright, who just completed his second year as Leckie principal, said. "Our number one strength is our passionate, dedicated teachers."

When asked about improvements that had been recently made to the school under his leadership, Wright cited first and foremost the delivery of instruction to students.

"The old way students used to be taught was straight down the middle, catering to the 'average' students," he said. "This gave them just enough to get by, did not really challenge more advanced students, and continued to leave the less advanced students further behind."

He contrasted this method with the new method of instruction the

school is adopting: starting out the first 10-15 minutes of the lesson with "whole group" instruction, then breaking down into smaller groups of instruction according to students' strengths or weaknesses.

The second major improvement under Wright's leadership, he said, was to make learning more fun and lively, through play and individually paced self-regulation on the part of the students.

Third, was discipline through what Wright called "positive behavior support," setting up a common set of behavior expectations school-wide. Wright said he was moving away from suspension from school, because "kids need to be in school, and they come back the same way they left most of the time."

During the meeting, Wright also addressed questions ranging from bullying and fights to school uniform policy, budget cuts, beforeand after-school programs, healthy breakfast and lunch menus, enrichment programs for children who excel and more.

Wright described Leckie as a "typical school where children sometimes have disagreements," and assured parents that there is a zero-tolerance policy in place for fighting and bullying.

"Fighting is rare at Leckie," he said. "The school

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Friday, June 24, 2011 JOINT BASE ANACOSTIA-BOLLING Joint Base Journal

## Gates, Mullen support 'Stand up for Heroes'

By Karen Parrish AMERICAN FORCES PRESS SERVICE

Defense Secretary Robert M. Gates and Navy Adm. Mike Mullen, chairman of the Joint Chiefs of Staff, spoke for the need for enduring support for service members at a fundraising event for wounded warriors and their families.

The Defense Department leaders spoke before a crowd of about 800 who gathered in the Ronald Reagan Building here for the Bob Woodruff Foundation's 'Stand Up For Heroes' event

'I would like to thank Bob and Lee Woodruff for all they've done and continue to do for our wounded warriors and their families," Secretary Gates said.

Families of the wounded have sacrificed and suffered much, the secretary said, adding, "America is grateful and eternally in your debt for the care and support you provide every single day to our heroes.

Secretary Gates told the wounded veterans in attendance, "I am continually amazed by your grit and your resilience.

When he became defense secretary and first thought of visiting wounded men and women in uniform, Secretary Gates said, "I wasn't sure I could handle it, or what I would say. Seeing firsthand the incredible sacrifice ... I frankly wasn't sure I could keep it together."

Secretary Gates said people kept telling him, "They will lift you up."

"And you have," he said. "More than you can possibly imagine."

When he became secretary, Secretary Gates said, he pledged to provide the best-possible care for those wounded in combat.

'I am confident with the commitment and help and advocacy of military leaders like Admiral Mullen and his wife, Deb, our local communities, and organizations such as the Woodruff Foundation, this Department of Defense and this country will do what is necessary to continue to fulfill our obligation to our wounded heroes, Secretary Gates said.

At the heart of the volunteer force is a legal, social and sacred contract between the United States and the people who serve in its military, Secretary Gates said.

That contract, he said, is "an inviolable promise, that when young Americans step forward of their own free will to serve, they can do so with the expectation that they and their families will be properly cared for."

That promise is carved in stone within President Abraham Lincoln's memorial, Secretary Gates noted.

"His words echo through time." the secretary said, "calling on us today to care for 'him who shall have borne the battle.'

'The debt owed by all Americans to those of you who have given so much can never be fully repaid," Secretary Gates said. "You have my deepest gratitude and respect for all that you have given. Know that I, along with many others here tonight and all across the country, will be an advocate for you for the rest of my days.

Mullen also emphasized the need for Americans to remember what service members and their families have contributed to the nation.

We are grateful not only to the men and women who wear the uniform, but the families who have made so much possible and made such a difference in so many lives." he said.

"We live in a time where so much is changing," Admiral Mullen said. He noted that since Bob Woodruff, an ABC

News correspondent, was injured by a roadside bomb in Iraq in 2006, there have been significant improvements in battlefield medicine and support to

wounded veterans and their families. Still, there are "many, many who are sustaining these wounds, visible and invisible," the chairman said.

'We have to figure out a way to make sure we are with them, in support, for the rest of their lives," he said. "We can never forget what they've done ... the sacrifices that they have stepped forward and made for our country, so we can be who

Admiral Mullen thanked the Woodruffs, who established the foundathanked the tion after the newsman's injury, for their dedication to helping wounded veterans and their families.

They "have chosen not to walk away," the admiral said. "They set such a great example for so many to follow, . making sure we never forget those

who have given so much."

Admiral Mullen also paid tribute to Secretary Gates and his wife, Becky Gates, as a "very special couple.

Secretary Gates will retire from his position at the end of this month, Admiral Mullen said, adding that his dedication as defense secretary "could not be matched, and could not have come at a more appropriate time.'

"I can tell you, firsthand, that there's nobody, no one I have met, who is more dedicated to those of us in uniform than Bob Gates," the chairman said. "He had been ferocious in his defense of us: he has been ferocious in seeking solutions to very difficult problems.

"We will miss you, and we are forever grateful for all you've done," Admiral Mullen told the secretary and his wife.

## **Congrats JBAB tech** sergeant selects

**Donny Aspiras Christine Austin** Kara Diane Bagby Jefferey Bell **Gregory Benhase** Thomas Berezansky Jeannine Bernard Cale Brennan Shereka Brown William Brown Brian Burleson Kawana Cox Christopher Crawford Harold Darden, Jr. Cole Lane Davis Reychal Lynn Davis Phillip Doria Michael Eggert Nathan Farber Lesette Fraser John Graham Jermain Hardy **Robert Harris Daniel Huston** Jason Jakubaitis Timothy Klein Joseph Lacriola

Istomin Lampe

William Clyde Long **Linwood Matthews** Jonathan McGrath Michael McGuire Jonathan Mills Raymond Mills Larry Mozell, Jr. Benjamin Neckels Christopher Osby Maurice Owens Frederick Pack Jim Pascual **Curtis Pinnix Chad Reinard** Christian Schut Ryan Sheldon **Kara Shores** Casey Dean Stanley Shane Strate Tomika Strong Gilberto Torres Noah Wells Antoine White **Eddie White** Anndee Williams Steven Williams **Anthony Woodall** 



U.S. AIR FORCE PHOTO BY SENIOR AIR-MAN SUSAN MORENO
Navy Capt. Anthony T. Calandra, Joint Base Anacostia-Bolling commander, introduces Jermall Wright, Leckie Elementary School principal, to a small group of current and prospective Leckie parents June 21 at the Stewart Theater. Mr. Wright met with parents for a combined open forum regarding the school and its objectives this coming school year.

#### **PRINCIPAL**

■ Continued from 1

can go for months without a fight, and there might be about two to three fights in a really bad month."

On the uniform policy, Wright explained that students may wear green pants or shorts, as well as jumpers or skirts for girls, and yellow or white button-down or polo shirts.

New at Leckie next school year will be computer classes, smart boards, and teachers using technology more and more to include the introduction of digital media in the library such as iPads and Kindles.

Chief Master Sgt. Trae King, JBAB senior enlisted leader, brought up the potential of partnering with Leckie for volunteer opportunities in the future.

To request a tour of the school, call Maryanna Bond, JBAB school liaison officer, at 202-404-1652, or e-mail Maryanna.bond@afncr.af.mil. To enroll a child at Leckie, contact Ms. Bond; call PTA Membership Chair and Secretary Andrea Godbey at 402-212-9192 or e-mail algodbey@gmail.com; or call the Leckie Elementary front office at 202-645-3330, or stop by 4200 MLK Jr. Ave. SW Washington, D.C. 20032.

## Officials seek input to update MWR services

BY TERRI MOON CRONK AMERICAN FORCES PRESS SERVICE

Defense Department officials intend to use input gained from customer satisfaction surveys to bolster morale, welfare and recreation programs and meet the up-to-date needs of service members and their families, the deputy assistant secretary of defense for military community and family policy said today.

Officials are electronically sending 600,000 surveys to military installations worldwide, Robert L. Gordon III said. The survey is the first of its kind to collect input from all components of the U.S. military, including guardsmen and reservists, he added.

The survey includes 135 questions that address a range of offerings from fitness centers to libraries, and automotive services to leisure activities.

Officials hope to have survey data returned in about three weeks, Mr.

Gordon said.

"If (service members) can turn it around quickly, we can soon understand how we're doing and see how we can get better," he said.

Sent randomly, the survey takes about 20 minutes to complete, he added, and the answers are kept confidential and anonymous.

"We want to get a sense of exactly what our service members and their families are using (at MWR) so we can tailor it to our multigenerational force," Mr. Gordon said

Recognizing the differences in multigenerational needs is essential to members of the armed forces, he noted.

"The younger service members might use different types of equipment in our fitness centers (than older troops), and library services is another area where our millennial generation, ages 18 to 29, is more likely to use online service, while others use books," he said.

The MWR survey does not include

data from family members since valid contact information was not available for them. Because of this, Gordon emphasized that service members should keep their families in mind when filling out the survey.

"Don't just think about yourself," he said. "Think about your families. It's important because we want to make sure your families have access to the very best services that we can provide them."

Mr. Gordon noted the need for survey data.

"In our last survey, we were able to pinpoint that our fitness centers were an area of concern for our service members and families, so we focused on that in terms of improvement across the force, and we intend to do the same with this survey," he said.

"If you get it, please fill it out quickly, and know that your opinion counts and will make MWR better for you and your family members," he added. "Quality of life is important to us."

# The importance of summer safety

A MESSAGE FROM THE COMMANDANT NAVAL DISTRICT WASHINGTON, REAR ADM. PATRICK J. LORGE

Summer is upon us and so is the start of our summer safety initiatives and hurricane season precautionary measures. With the warm weather having finally arrived, many of our Navy workforce, Sailors, and their families will be taking vacations to the beach, the great outdoors, or just to their own backyards for a summer barbecue.

While I encourage you to be active and enjoy your summer, it is also important to remember the risks associated with these activities. The good news is that there are simple summer safety recommendations that can help you mitigate these risks.

This year's 101 Critical Days of Summer campaign, which runs from Memorial Day to Labor Day, emphasizes safety and the well being of our entire Navy community. The campaign focuses on safety issues related to all sorts of summer activities. The Naval Safety Center's (NAVSAFECEN) summer campaign, known as "Live to Play, Play to Live," also reinforces positive things Sailors and their families can do to have fun this summer. NAVSAFECEN has presentations, booklets. videos, and other materials to help you and your families plan for a safe summer.

These tools can bedownloaded at ww.public.navy.mil/ navsafecen.



Commandant Naval District Washington, Rear Adm. Patrick J. Lorge

Not only do I encourage you to take extra precaution in keeping safe during the summer months, but I also urge everyone to prepare for natural disasters that could impact the region during hurricane season, which runs from June 1 to Nov. 30.

As your Commandant, my best advice is to stay alert, be prepared, and have a plan. There are many keys to survival before, during, and after a storm. The Navy has many great resources to guide you and your families on how to prepare and weather the storm.

One of these tools is the Navy Family Accountability and Assessment (NFAAS), which is used to account for all Sailors and their family members during and after a natural disaster. Be sure your NFAAS data is current before an emergency arrives.

To review and update

See **SUMMER**, Page 4

## Joint Base Journal

JOINT BASE ANACOSTIA-BOLLING WASHINGTON, D.C.

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## Fire safety is only one aspect of grilling safely

By Frank Hazzard SPECIAL TO JBAB PUBLIC AFFAIRS

Three out of four American households own a barbecue grill, according to the Health, Patio, & Barbecue Association. Grilling our favorite foods is a very American thing to do and it brings great pleasure to our summer social gatherings. Unfortunately, summer is also the season of grilling accidents.

The statistics are startling. "U.S. fire departments respond to an average of 7,900 home fires involving grills, hibachis or barbecues per year," said Dean McKinsey, safety specialist at JBAB. "These fires cause 120 reported injuries and \$80 million in property damage."

Understandably, people often equate grilling safety with mitigating against fire hazards, and although fires and burns are a significant problem, experts say there are additional health and safety risks that should be considered.

#### Cancer

Eating charred meat, particularly red meat or chicken, and inhaling the smoke from burning grease have been shown to cause cancer in humans, accord-

ing to a Cancer Project website. The Cancer Project is a healthcare organization dedicated to advancing cancer prevention and survival through nutrition education and research.

Actually, cooking meats by any method until charring occurs can cause heterocyclic amines (HCA) to form. Ingesting HCA can cause cancer. The easiest way to minimize risk is to marinate meats before cooking, avoid cooking temperatures above 600 degrees, don't overcook meat and use thinner pieces of meat.

Smoke from burning grease contains polycyclic aromatic hydrocarbons (PAH), a cancer-causing substance. Therefore, it is better to stand upwind and out of any smoke produced by a grill.

#### Food poisoning

Although it is difficult to

say how many food poisoning cases are directly attributed to the improper handling of food before, during and after grilling, outdoor parties and picnics are recognized as a potential source for food contamination and disease, according to the CDC. The CDC estimates that food poisoning causes approximately 76 million illnesses, 325,000 hospitaliza-

tions, and 5,000 deaths in the

United States each year. Three pathogens, Salmonella, Listeria, and Toxoplasma, are responsible for more than 75% of illnesses caused by known pathogens.

The bacteria that cause these illnesses multiply in food kept between 32 and 165 degrees Fahrenheit. Therefore, it is best to keep food refrigerated at near freezing until time to cook it and to make sure to cook food long enough to raise its core temperature to at least 165 degrees. And if food isn't consumed shortly after cooking, it is a good practice to refrigerate it to keep it from spoiling.

#### Fire

Contrary to popular belief, charcoal grills are not more dangerous than the gas-fired type.

"Although gas grills are used roughly 1.5 times as often as charcoal grills, they were involved in five times as many fires. Gas grills were involved in 6,400 home fires, including 2,100 structure fires and 4,300 outdoor fires," said McKinsey.

To keep safe around a grill, McKinsey suggests these fire safety tips:

-Keep your grill at least three feet away from your house, porch, shed, trees or bushes.

-Use starter fluid that is made for especially for bar-

becue grills. Follow the instructions about how to apply and light it.

-Don't squirt starter fluid on a fire after you've already tried to start it.

-Never use gasoline to try to start or restart charcoal. Gasoline is incredibly explosive and dangerous.

-If you have a gas grill, make sure you read and follow the instructions about how to use and store it.

-Make sure the valves work and that you are completely familiar with how to use them and with their purpose. Make sure they are off when you aren't using the grill.

-Store gas cylinders outside and keep them away from buildings.

-If your gas grill needs repairs, take it to an authorized dealer or repair shop.

-Keep children away from the grill both while you are cooking, and after you finish while the grill is still hot and when hot coals remain.

-Don't leave lit grills unattended.

Experts also warn against drinking alcohol while grilling.

"Alcohol and grilling don't mix well," suggested McKinsey. "A lot of heartache can be avoided if you designate a sober chef before you light the fire."

### **SUMMER**

■ Continued from 3

To review and update NFAAS, please visit https://navyfamily.navy.mil. Your safety and well being are my top priority. Every single one of you plays a vital role in carrying out our mission and we need to ensure that you take every precaution to take care of yourselves and your families this vacation season.

Let's enjoy the summer safely and take care of our workforce, Sailors, and Navy families to help make this summer and hurricane season mishap free.



### JBAB Office of Emergency Management 72 Hour Emergency Kit

#### **Reccomended Equipment Checklist**

	• •
QUANTITY	DESCRIPTION
1	Flashlight
1 set	Batteries
1x	First Aid Kit - 25 Person
2x	Barrier Sheeting Safety Cutter
1x	AM/FM multi-powered (dynamo crank/solar/battery) operated radio
6x	3 LED Flashlight - dynamo crank powered
10x	Dusk Masks
120x	Emergency Drinking Water – Pouches, at least 125ml and 5 years shelf life
1x	72 Hour Backpack
2x	Two gallon plastic water bag
2x	Whistle
50x	Emergency thermal blankets - Mylar
2x	Emergency Food – 12x 200 cal bars/box
4x	Pair of Nitrile gloves
2x	Pair of work gloves
1x	Multi-purpose utility tool / crow bar
1x	Emergency Cell Phone Charger - dynamo crank powered with multi plug
2x	Hand Sanitizer
2x	Toilet Paper

#### For Mobility and storage:

-(1) SecurEvac backpack with integrated LED safety signal

#### For search and rescue:

- -(1) pair leather palmed work gloves
- -(1) pair safety goggles
- -(1) pry bar

#### For easier breathing:

-(30) dust masks

#### For minor medical situations:

- -(1) first aid kit
- -(5) emergency blankets

#### For hydration:

Emergency drinking water pouches (4 oz.) [5 year shelf life]
-3 Gallons of Water per person for 3 days

#### For nutrition:

-(5) 2,400 calorie food bars (60 portions) [5 year shelf life]

### **Food and Water**

(A three day supply of food and water, per person, when no refrigeration or cooking is available)

- -Protein/Granola Bars
- -Trail Mix/Dried Fruit
- -Crackers/Cereals (for munching)
- -Canned Tuna, Beans, Turkey, Beef, Vienna Sausages, etc ("pop-top" can's that open without a can-opener are recommended)
  - Canned Juice
  - -Candy/Gum
  - -Water (1 Gallon/4 Liters Per Person)

#### For shelter:

- -(1) 8' x 10' tarp/ground cover
- -(1) cord

#### For communication and light:

- -(1) whistle with lanyard
- -(1) AM/FM radio with extra batteries
- -(1) flashlight with extra batteries
- -(2) 12-hour light sticks

#### For maintaining proper health, hygiene and sanitation:

-(1) Carry-Flat<sup>TM</sup> portable toilet

#### -(6) toilet bags

- -(1)Essential Medications
- -(6) deodorizer packets
- -(2) toilet paper rolls
- -(4) pairs vinyl gloves
- -(30) sanitary towlettes
- -(2) 4 oz bottles hand sanitizer

#### For emergency management:

- -(1) emergency instruction sheet
- -(1) clipboard
- -(1) writing tablet
- -(2) pens
- -(10) tamper-evident breakaway closure ties
- -Emergency Cash and credit cards

#### **Bedding and Clothing**

- -Change of Clothing (short and long sleeved shirts, pants, jackets, socks, etc.)
  - -Undergarments
  - -Rain Coat/Poncho
- -Blankets and Emergency Heat Blanks (that keep in warmth)
  - -Cloth Sheet
  - -Plastic Sheet

#### **Fuel and Light**

- -Battery Lighting (Flashlights, Lamps, etc.) Don't forget batteries!
  - -Extra Batteries
  - -Flares
  - -Candles

  - -Lighter
  - -Water-Proof Matches

#### **Personal Documents and Money**

(Place these items in a water-proof container!)

- -Scriptures
- -Genealogy Records (if you have them) -Legal Documents (Birth/Marriage Cer-
- tificates, Wills, Passports, Contracts, etc) -Copies of Vaccination Documents
  - -Insurance Policies
  - -Cash
  - -Credit Card
  - -Pre-Paid Phone Cards

#### **Miscellaneous**

-Bag(s) to put 72 Hour Kit items in (such as duffel bags or back packs, which work great) Make sure you can lift/carry it!

-Infant Needs (if applicable)

## Chief Jackson retires after 20 years



BASE ANACOSTIA-BOLLING MORALE WELFARE AND RECRE-ATION MARKETING DEPARTMENT Navy Capt. John Sears presents Chief Culinary Specialist Brian E. Jackson with a Fleet Reserve certificate June 10 at the Navy Memorial in Washington, D.C. Chief Jackson retired from active duty after 20 years of service.

## Fiscal crisis requires responsible approach, Lynn says

BY JOHN D. BANUSIEWICZ AMERICAN FORCES PRESS SERVICE

A fiscal crisis that's putting the squeeze on defense budgets and related industries requires difficult choices for leaders and a responsible approach that manages the spending slowdown while retaining military effectiveness, Deputy Defense Secretary William J. Lynn III said here June 19.

In a keynote speech at an Aerospace Industry Association dinner, Mr. Lynn said he'd received a letter from a 9-year-old boy named Hunter, who enclosed a drawing of a futuristic bomber he had designed.

"Hunter's letter highlights the issues confronting us," Mr. Lynn said.
"Our future security is inextricability tied to the technology we produce, but we are entering a period of significant resource constraints.

"For the past decade, we have lived in a world where when we faced new security challenges, we could meet them with increased resources," Mr. Lynn said. "We have lived in a world where when we wanted to build systems with new technology, like Hunter's bomber, we could increase our budget. Going forward, we will not have that luxury. We are going to have to make hard choices."

The central challenge in defense planning, the deputy secretary said,

is how to manage a slowdown in spending responsibly in the midst of two active conflicts, other commitments and numerous threats. He noted that the United States and almost all of its European allies are experiencing a significant fiscal crisis that requires everything to be on the table -- including revenues, entitlements, domestic discretionary spending and defense spending - in regaining solid financial footing.

"Managing our militaries under these circumstances will challenge defense policymakers and industry executives alike," he said. "We have at present the most capable, professional fighting force the world has ever known. Our challenge is to accommodate our changing fiscal circumstances without undercutting our military effectiveness, now or in the future."

History is instructive in showing the way, Mr. Lynn said, noting that this is the fifth inflection in U.S. defense spending since the end of World War II. The first three, he explained, came after that war and after conflicts in Korea and Vietnam.

"Then in the mid-1980s, we faced a situation somewhat analogous to today," he added. "Deficits during the Reagan administration led Congress to impose spending caps. The end of the Cold War then accelerated defense reductions."

In all of those transitions in defense spending, Mr. Lynn said, the U.S. military suffered a dispropor-



DOD PHOTO BY TERRY MITCHELL. (RELEASED)

Deputy Secretary of Defense William J. Lynn addresses the audience at the Aerospace Industry Association dinner in Paris, France, on June 19, 2011. Lynn used a letter from nine-year-old boy named Hunter letter to reflect on the challenges and opportunities the nation faces with national security in an era of fiscal austerity.

tionate loss of capability as a result. "Each time, we had to rebuild much of the capability we lost, often at great expense and under urgent circumstances. In other words, we have gone 0-for-4 in managing the drawdowns to date."

Four broad lessons can be drawn from prior drawdowns, the deputy secretary said:

"The first is to make hard decisions early," he told the group. Things are not going to get better. In a drawdown, there will be less

money than we anticipate in the future, not more. He noted that even well-managed programs experience some cost growth.

See LYNN, Page 7

## Gates says Libya strategy 'absolutely right'

BY JIM GARAMONE AMERICAN FORCES PRESS SERVICE

The U.S. strategy toward Libya is "absolutely right," Defense Secretary Robert M. Gates said on "Fox News Sunday" June 19.

The secretary, who will retire June 30, also discussed Afghanistan, the fiscal future of the department and what he will miss about the job during one of his last interviews as secretary.

The United States and its allies began the operation to protect Libyans from the depredations of the Gadhafi regime, and then turned leadership of the effort over to NATO. "When this operation started ... we had 50,000 troops in Iraq. We had 100,000 troops Afghanistan. We had 24,000 people engaged in Japanese earthquake relief. We have a number of commitments around the world," Secretary Gates said.

"The arrangement and the understanding the president had with our key allies from the very beginning was the U.S. would come in heavy at beginning, establish a no-fly zone and then hand off the operation to our allies and that we would recede into a support role," he said. "That was his decision going in, and he stuck

The operation is protecting the Libyan people, and the regime is getting weaker each day, he said.

The secretary believes President Obama has complied with the War Powers Act. But the president would also welcome the Congress passing a resolution of support.

From the U.S. standpoint, American service members are "involved in a limited kinetic operation. If I'm in Qaddafi's palace, I suspect I'd think I'm at war," he said.

Secretary Gates also discussed the strategy in Afghanistan. Once President Obama decided on a strategy in December 2009, he has stuck with it. As part of that strategy, U.S. troops will be drawn down gradually, turning over security responsibility to Afghan forces.

"It's always been envisioned that with success on the ground, that the balance between combination of counterinsurgency and counterterrorism, the way it would shift more to counterterrorism over time," Secretary Gates said. "We have had a lot of success over the last 15 months in Afghanistan. The conditions on the

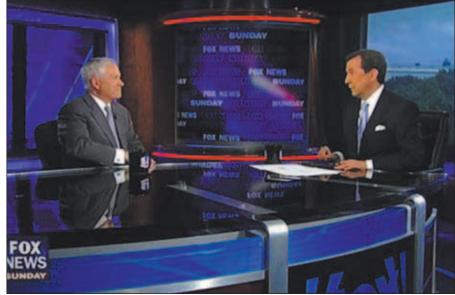
ground are far better than they were a year ago."

This fighting season, the coalition and its Afghan allies have not only held everything taken from the Taliban last year, they have been able to expand security and further disrupt the infiltrations coming in from Pakistan, Secretary Gates said.

Turning to the budget, the secretary said he is worried about the fiscal future of the department. He is afraid that many whose primary concern is the deficit will see the department as a cash cow.

"The base defense budget is not part of the deficit problem, he said. "Our percentage of the base budget, not counting the cost of wars, the defense budget is about 3.5 percent of (gross domestic product). That's basically the lowest that's been, except for a brief period in the '90s, since before World War II."

The department will economize and the cost of the wars will fall dramatically in the next few years. "I think that it's a mistake - particularly to couch the question in terms of the cost of war, because my question is, what's the cost of failure?" he said. "What was cost of 9/11 because we left Afghanistan in 1989? How much money have we spent



DEFENSE DEPARTMENT SCREEN GRAB

The U.S. strategy toward Libya is "absolutely right," Defense Secretary Robert M. Gates said on "Fox News Sunday" June, 19, 2011. He also discussed Afghanistan, the fiscal future of the department and what he will miss about the job during one of his last interviews as secretary.

since 9/11 trying to deal with that problem?"

The United States is on the right road with the combat role in Afghanistan scheduled to end in 2014. "So, this isn't an open-ended conflict," he said. "I just ask people to consider the consequences of failure."

Secretary Gates has served 45 years in public service. He offered a few insights gained from experience. "When we have been successful in national security and foreign affairs, it has been because there has been bipartisan support," he said.

At its heart, success comes when the executive and legislative branches have agreed on the basic tenets of the national security strategy. "That's what happened through nine presidencies and the Cold War that led to our success, because no major international problem can be solved on one president's watch," he said. "And so, unless it has bipartisan support, unless it can be extended over a

period of time, the risks of failure is high."

Secretary Gates said the only thing he will miss about being secretary is the chance to interact with the troops. "I just spent three days with them in Afghanistan a week-and-a-half ago, and getting on that plane was very hard," he said.

He felt he was leaving them behind while they were still in the fight. "They're so dedicated and so confident and they're so capable," he said. "They're just (such) extraordinary people."

#### LYNN

#### ■ Continued from 6

"The bottom line is that if we cannot afford it now, we will certainly not be able to afford it in the future," he said. "To live within our expected resource levels, we need to make the hard decisions now. Every dollar we spend on systems and programs we ultimately do not need or cannot afford is a dollar we cannot spend on the systems we must have. The equation is that simple."

And although the U.S. Defense Department is aggres-

sively pursuing efficiencies to help in making the most of limited defense budgets going forward, Mr. Lynn said, the second lesson from prior drawdowns is that it is impossible to generate the needed savings through pure efficiencies alone.

"By pure efficiencies, I mean where you perform the same function for less money," he explained. "For instance, cloud computing holds out the potential of generating greater capability at lower cost across our information technology enterprise. But we are not going to find enough pure produc-

tivity gains to generate all the required savings. This means that we have to prioritize. We will have to eliminate programs that, while valuable, are not valuable enough to sustain in this budget environment.

"The 'nice to haves' must go," he added.

The third lesson, Mr. Lynn said, is that reductions must be balanced.

"Reductions focused on a single area, like operational accounts, hollow out the force by depriving it of needed training and maintenance," he said. "Similarly, reductions that single out in-

vestment accounts, which are easy to target, effectively force a procurement holiday. Outdated equipment then needs to be replaced at great expense a decade or so later. To avoid this from coming to pass, we need to balance reductions across force structure, operating and investment accounts. We do not want a force that is the same size but does everything less well."

The final lesson from prior drawdowns is not to cut too much, and to not cut too fast, especially from core mission areas, Mr. Lynn told the audience.

"Rebuilding capabilities five, 10 or 15 years later comes with a cost multiplier," he said. "And cost alone is not the only price we pay. We have paid for some of our prior drawdowns with the lives and welfare of our troops, who find themselves in conflicts for which they are neither prepared nor equipped. This was particularly true in the 1950s, when the drawdown after World War II caused our forces to pay a high price in the initial stages of the Korean conflict. We do not want to make precipitous cuts today that we will come to regret in the future."

The Defense Department has begun a comprehensive review that will frame its choices in terms of strategy, missions, and capabilities, rather than budget targets alone, Mr. Lynn said, adding that the lessons of the past will loom large as the review progresses.

"We need to avoid acrossthe-board cuts that will weaken all capabilities, whether critical or secondary," he said. "Instead, we must make vertical rather than horizontal cuts, based on strategic assessments of what must be retained and what can be sacrificed."



## *MWR at a glance*

#### **AQUATICS**

BLDG. 51 202-404-1143

#### Pool Hours Of Operation

Monday - Closed Tuesday - Friday

- Lap Swim 11 a.m.-noon
- Open Swim noon-6:30 p.m. Saturday and Sunday
- Lap Swim 10-11 a.m.
- Open Swim 11 a.m.-6:30 p.m.

Pool Party Reservations

Reserve the pool for your party today! The pool can be reserved from 6:30-9:30 p.m. Tuesday-Sunday. To submit a reservation request, obtain rules and regulations or find out reservation cost, call 202-767-5895 or visit the JBAB pool!

#### **ARTS & CRAFTS CENTER**

BLDG. 4472 202-767-4422

#### Summer Yard Sale & Craft Show

June 25 | 10 a.m.-2 p.m. | Exchange Parking

Create space in your garage, closet, attic or shed and sign up at the Arts & Crafts Center to reserve your space. Space will be available on a first come, first served basis. Price includes a table and two chairs. Additional tables and chairs will be available for rent on the day of the event. Sign up today at the Arts & Crafts

#### **BOLLING CLUB**

Bldg. 50 202-563-8400

2-For-1 Steak Night

Thursdays | 5-9 p.m. | Wings Bar & Grill Choose from a 12-ounce rib eye or 12ounce New York strip steak, a tossed or ice-berg wedge salad and a russet or sweet baked potato with butter, sour cream, chives and bacon bits. Other main course choices include salmon or grilled chicken breast. All meals come with a roll and butter as well as coffee, tea or iced tea. Appetizers, desserts and a kids' menu is also available.

Club Members: \$21.95 Non-Members: \$39.95

Boss & Buddy
June 24 | 3:30-5:30 p.m. | WASP Lounge
Relax and wind down with your boss or buddy. There will also be a buffet available. Don't forget to join the Mug Club!

Club Members: Free Non-Members: \$5

Champagne Sunday Brunch

June 26 | 10:30 a.m.-2 p.m. | Washington **Dining Room** 

Join us for the best Sunday brunch in the National Capital Region! The brunch features seasonal fruits, eggs Benedict, made-to-order omelets, scrambled eggs, breakfast meats, Belgian waffles, French toast, home fries, carving station, salad and dessert bar featuring soft-serve ice cream. There is also a selection of lunch entrees available. Brunch includes complimentary champagne, screwdrivers and Bloody Mary's.

Club Members: \$17.95 Non-Members: \$22.95

#### **Lunch Buffet**

Tuesday-Friday | 11 a.m.-1:30 p.m. | Washington Dining Room

Try our new panini station with soup, salad and sandwich buffet on Tuesdays! Comfort food is on the menu for Wednesday, pork chops on Thursdays, and end the week with Seafood Fridays. Salad and ice cream bar are also available.

Club Members: \$9.95 Non-Members: \$12.95

Join the Bolling Mug Club! Members receive special prices at the WASP Lounge. See the bartender for an order form. You can even have your mug customized with your own engraving ideas at the JBAB Arts and Crafts Center.

#### WASP Social Hours & New Dinner Menu

Wednesday-Friday | 5-9 p.m. | WASP

Stop by the WASP Lounge and enjoy our new menu options for dinner! The new menu includes sandwiches, salads, dinner entrees and daily specials! Stop by the Club and pick up a menu today!

#### FITNESS AND AEROBIC CENTERS

Bldg. 419-Anacostia 202-433-2962 Bldg. 15 & 38-Bolling 202-767-5895

#### Reach The Beach

June 1-July 31 | Fitness Center I & II

Reach the Beach is an eight-week incentive program where participants exercise their way to different "beaches." Log exercise time and miles on the tracking sheet at the front desk of the fitness centers. The first person to reach "Key West, Fla.," will receive the grand prize! All participants that make it to "Key West" will receive a prize from the prize box! At each "beach" the participants will receive a prize from the prize box!

Sports Day

June 28 | 7 a.m.-3:30 p.m. | Giesboro Park

Schedule of Events:

7 a.m. – Line-up

7:30 a.m. - Command Comments & Calisthenics

8 a.m. - 5K Walk/Run - First male and female finishers will receive a free entry into the Navy 5 Miler Sept. 25. 8 a.m.-2 p.m. – Miniature Golf 9 a.m. – Kickball (Field 1) and 100-yard

dash male/female competition

9:30 a.m. - Male/female bench press competition and horseshoes

10 a.m. - Beach Volleyball

11 a.m. – Picnic Lunch

1 p.m. - Humvee Push and basketball

male/female teams
2 p.m. - Tug of War (Mud Hole)
2:30 p.m. - Military vs. Civilian Softball
Challenge (Field 2)

4 p.m. - Awards Ceremony

#### INFORMATION, TICKETS & TOURS (ITT)

Bldg. 4472 (Arts & Crafts Center) 202-404-6576

Hollywood Casino Trip June 25 | 8 a.m.-7 p.m. | §26.25

Bus will depart from Fitness Center II, Bldg. 419 at 8 a.m. and will arrive at Hollywood Casino in Charlestown, W. Va., at 10 a.m. Bus will depart from casino at 4 p.m. and return to Fitness Center II around 7 p.m. Participants - Minimum: 40 | Maximum: 50

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